



DAVIDE DI BLASI

INDUSTRIAL & LEAN DIRECTOR

Senior Director with 15 years experience in industrial area, lean implementation, process improvement, operations management.

PROFILE

Manufacturing expert, lean passionate, focused on improving overall business performance and the quality of the products. This includes operations management, profitability, lean culture, teamwork, structure and strategy.

CONTACT

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LANGUAGE

Italian
English, C1 level, European Certification

ABOUT ME

- Several positions covered in operations management, Lean, Business Planning, Supply Chain management.
- Leadership and people management, new culture implementation.
- Continuous process improvement and challenging targets always achieved thanks to great teamwork and cooperation generated in the organization.
- Make the vision: clear strategy and well-defined indicators for all levels of the organization as key point for success.

SKILLS: Strong analytical skills, planning and coordination, project management and problem solving, effective communicator.

SOFT SKILLS: Self-starter, leading change/leading people, strategic thinking, positive energy, results and customer oriented.

EXPERTISE

HILDING ANDERS INTERNATIONAL, SWEDEN

Global Lean & Quality Director

FROM SEPT. 2019

Global bedding & mattress company with 25 factories in 60 countries.

- H&S: 70% reduction LTI frequency and severity rate in 2y
- Lean team coordination and saving initiatives leading in 10 sites, 1-2m€/y saving achieved
- Process Improvement. Quality Management System implemented in the sites, Cost not Quality reduced of 50% in 2y
- Digital Manufacturing Program and implementation: OEE real time tracking, Quality sfw, TPM solutions, Kaizen, smart factory, New Business Development
- Coaching and training for plant managers (#20) and lean managers (#10)
- Public Speaker at American Manufacturing Strategies Annual Summit "*Implementation of LEAN and OpEX strategies across multiple plants organization*"

TRAINING

2019-2022 Ambrosetti

Management courses

2018 Prosci- Change Process

**2016 LUIC Business School -
Master Class in Japan**

Automatic Engineering Dept.

2014 GSML-Minitab Tool

Statistic process control

2012-14 **Gustav Kaeser -**

Team Management and

Leadership & Customer

Orientation

**2007 European School of
Management, Turin, Italy**

*How to be effective in a complex
organization*

EDUCATION

2006 Master's degree

Electronic Engineer

Palermo University, Italy

SPEAKER

**Associate Professor at Pavia
University, Italy**

FROM 2016

Lean Production course in
Industrial Automation Engineering

**Public Speaker at American
Manufacturing Strategies
Annual Summit**

Implementation of LEAN and
OpEX strategies across multiple
plants organization

HOBBIES

National pool player in Italy
Travels

Braas-Monier, BMI Group

Largest manufacturer of roofing solutions throughout Europe

MAY 2011 - AUGUST 2019

Regional Industrial Director, Italy & Turkey

- Team of 500 employees (Industrial, Quality, H&S, Technical Office) in 7 plants, concrete & clay production
- Capex management 5M€/y, R&D, product development
- Gap Analysis and optimization roadmap (Capex and footprint) defined leading multi expert teams in several Business Units (Italy, Iberia, Germany, France, East Europe)
- Strong focus on H&S and progressive reduction of key index
- LTI frequency and severity rate: -30% in 4y
- Operational cost reduction: -25% in 3y
- Operational Excellence Program: 75% of the organization trained about main lean tools and principle

Operations Performance Manager Southern Europe

- 24 plants in concrete & clay, Italy, Iberia, Turkey, Eastern Europe
- Roll out of Lean Manufacturing Program - Factory Excellence in 11 countries in 2 years
- Industrial Performance improvement projects and footprint optimization
- Roll out of 5S, Visual Management, Problem Solving, Quality Control, SMED, TPM and preventive maintenance (AM / PM)
- Reporting and Check correctness and reliability of data & KPIs

Plant Manager in Caltanissetta, Sicily

Concrete roofing tiles production plant, 30 employees

- Safety and Quality Improvement Plan
- Production planning, logistics, raw materials, purchasing
- People development, continuous improvements projects
- World Class Plant among 100 sites, only 5 world class
- Best in class in cost reduction, 70% decrease in 3y
- Best practices extended to other site in the organization

Fiat Group Chrysler - FCA, ITALY & USA

MAY 2007 - APRIL 2011

Production Shift Manager, Gestore Operativo, Italy

- New Panda in Pomigliano site: layout definition and ramp-up coordination. +10% productivity achieved in first 6 months
- Responsible of 10 production lines (300 blue collars and 10 line-managers)

Lean Manufacturing Manager Chrysler, USA

- Lean Manager in Chrysler plants of Toledo, Belvidere in the USA
- First italian engineer in charge of WCM implementation, support and coordinate local team in improvements activities
- +40% productivity increasing in 1,5y

Production Manager, Capo UTE, Italy

- 2 production lines, 40 blue collars, 4 team leaders. Working on shift. Lancia Y
- Full responsible of line organization, people management, H&S, skills improvements, training and quality
- Not added values activities reduction and line +25% productivity increasing in 3y, using main lean tools